Board of Management

08 December 2025 (12.45-1630), Dumfries Stem Hub

Agenda

Time	Item	Lead	Paper
13.00	**1.** Welcome and Apologies **1b.** Declarations of Interests and Connections	CS	Verbal
13.05	➢ Derek Hoy, Audit Scotland	DH	Presentation
13.35	➢ Board Sharepoint Session	DM	Presentation
13.50	➢ Safeguarding Training	KG	Presentation

14.30	**2.** Minutes of Previous Meetings and Matters Arising (Approval)
	   ➢ 6 October 2025
	   ➢ Action Log
		CS
		LG
			Paper 2.1
			Paper 2.2

	3. Principal's Report	DD	Paper 3.1
	4. Annual Health and Safety Report	KH	Paper 4.1
	5. Student Association Report	HG/KM	Paper 5.1
For Approval			
	6. Annual External Audit Report	AR/AH	Paper 6.1

	7. Finance Update
	   ➢ Letter of Representation and Draft Financial Statements **(For Approval)**
	   ➢ Management Accounts
		KH	Paper 7.1
			Paper 7.2

	8. Audit Committee Annual Report	JR	Paper 8.1
	9. Strategic Risk Register	LG	Paper 9.1
	10. Policies ➢ Whistleblowing Policy	LG KH	Paper 10.1 Paper 10.2

	➢ Disciplinary Policy ➢ Quality Assurance Policy	PS	Paper 10.3

For Discussion

	11. Chair's Report	CS	Paper 11.1
	12. Performance Report	PS/KH	Paper 12.1
	13. TQER Update	PS	Verbal
	14. Curriculum Structure	PS	Paper 14.1
	15. Committee Chairs Update (Key business/decisions) ➢ FGP ➢ L&T ➢ Audit ➢ Rem (Confidential to Non-execs only)	GC AI JR SH	Verbal

Starred items For Information only

	16. Committee Minutes ➢ Finance and General Purpose ➢ Learning and Teaching ➢ Audit Committee ➢ Remuneration Committee (Confidential to Non-Execs only)	GC AI JR SH	Paper 16.1 Paper 16.2 Paper 16.3 Paper 16.4
	17. Strategic Impact Analysis Report	PS	Paper 17.1
	18. Deep Dive Cyber Posture and Analogue Planning	KG	Paper 18.1
	19. Estates and Sustainability Annual Report	KH	Paper 19.1
	20. Early Experience Student Satisfaction Report	PS	Paper 20.1
	21. Any Other Business	CS	Verbal
	22. Date of next meeting ➢ Monday 2 March 2026	CS	Verbal