

Board of Management

Monday 9 December 2024 (1315-1630)

Boardroom 1074b / Teams

Agenda

Time	Item	Lead	Paper
13.15	1. Welcome and Apologies 1b. Declarations of Interests and Connections	CS	Verbal
	2. Minutes of Previous Meetings and Matters Arising (Approval) <ul style="list-style-type: none"> • Monday 2 October 2023 • Confidential Minute • Action Log • Candy Munro, CDN, EER Report • Guest Speaker - Karen Gray, SFC TQEF Assistant Director Learning and Quality <ul style="list-style-type: none"> ○ (Scottish Tertiary Quality Framework paper added for reference, D Dickson) 	CS LG CM KG	Paper 2.1 Paper 2.1b Paper 2.2 Presentation Presentation Paper 2.3
	3. UWS - Strategic Project (Confidential)	PS/JC	Paper 3.1
	4. Annual External Audit Report (For Approval)	AR/AH	Paper 4.1
	5. Letter of Representation and Draft Financial Statements (For Approval) <ul style="list-style-type: none"> • Management Accounts 	KH	Paper 5.1 Paper 5.2
	6. Annual Health and Safety Report	JM	Paper 6.1
	7. Student Association Report	HG/SS	Paper 7.1
For Approval			
	8. Audit Committee Annual Report	JR	Paper 8.1
	9. Strategic Risk Register <ul style="list-style-type: none"> • Risk Appetite 	LG	Paper 9.1 Paper 9.2

	10. Workforce Report (Confidential)	JM	Paper 10.1
For Discussion			
	11. Chair's Report	CS	Paper 11.1
	12. Principal's Report	JC	Paper 12.1
	13. Performance Report	DD/JM/ KH	Paper 13.1
	14. Commercial Subsidiary – for Approval (Confidential)	DD	Paper 14.1
	15. Committee Chairs Update (Key business/decisions) <ul style="list-style-type: none"> • FGP • HR Sub • Remuneration • L&T • Audit 	RN SI SI SH JR	Verbal
	16. Confidential Matter (Confidential – (excluding ELT/SLT members))	JC	Verbal
	17. ELT/SLT Performance Review (Confidential Non-Executive members only)	SI	Paper 17.1
Starred items For Information only			
	18. Committee Minutes * <ul style="list-style-type: none"> • Finance and General Purpose • HR Sub Committee • Learning and Teaching • Audit Committee (to be circulated) • Remuneration Committee 	RN SI SH JR SI	Paper 18.1 Paper 18.2 Paper 18.3 Paper 18.5
	19. Self-Evaluation and Action Plan (SEAP)*	DD	Paper 19.1
	20. Estates Annual Report*		Paper 20.1
	21. Early Experience Student Satisfaction Report*		Paper 21.1
	22. Any Other Business	CS	Verbal
	23. Date of next meeting <ul style="list-style-type: none"> • Monday 24 March 2025 	CS	Verbal